





"<u>Digital Transformation in Education</u>: Innovations, Accessibility, and Future Trends"

Empowering Educators, Enabling Change:

A Leadership Roadmap for Digital Transformation in Developing Higher Education System

CAMBODIA Digital Transformation in Education Seminar
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Nordin Yahaya Universiti Teknologi Malaysia/ Ge4 Network

Content

Digital Transformation and Leadership in Higher Education

Empowering Educators & Leaders — Digital Change Begins With People

A Digital Transformation Roadmap — From Basic to Bold, One Step at a Time

Q & A



Digital Transformation and Leadership in Higher Education

The Digital Shift: How Technology Has Changed Our Daily Lives

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- ✓ Digital transformation (DX) is impacting all sectors:
 - Logistics & Transportation → Ticketing, e-hailing, courier services, smart city mobility
 - Healthcare → AI in diagnostics, patient records and monitoring, clinic management
 - Tourism → Online Booking, Al-assisted One-stop-Flight-Car Rental-Airport Transfer-Hotel-Attractions-Insurance, Smart travel assistants, navigation, Al-assisted travel itinerary
 - **Public Services** → Passport, Immigration
 - Financial Services → Cashless, banking services, transactions, e-wallet
 - **Commence** Al-assisted advertising, marketing and sales







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Why Digital Transformation in Higher Education Can't Wait?



- Digital transformation is inevitable Higher education must evolve—just like health, finance, and logistics.
- Are we keeping up?
 - **Banks verify ID online** why not universities for **exams or admissions**?
 - Al answers customers why not support students with advising or grading?
 - Financial fraud is flagged can academic dishonesty be detected early?
- Leadership is critical

Not just tech skills, but vision, trust, and driving cultural change.

- **Digital maturity varies**Some use WhatsApp/Telegram; others build smart campuses.
- Start with a roadmap

 A clear, Al-aware digital strategy enables progress at your own
 pace.

Are we keeping up with our own expectations?



Cambodia - Your DX Journey Has Begun

Current Realities & Challenges

- Uneven internet access and limited digital infrastructure, especially in rural areas
- Many students rely on mobile phones or shared devices for learning
- Limited structured training in digital pedagogy and online teaching
- Predominantly face-to-face teaching; low integration of e-learning platforms

Signs of Progress & Opportunities

- Strong youth population eager to learn
- High willingness to adopt digital tools among educators and students
- ITC is taking the lead in Cambodia via Cyber University and DX.sea initiatives
- Ministry support is growing a national direction is emerging
- Regional peers show that low-cost tools can drive transformation

You're not behind

— you're building
your own path.

Cambodia is not
starting from zero.
The journey has
already begun.

Digital Leadership for a Digital-First University



♦ What is a Digital-First University?

- Puts digital at the core of teaching, learning, and operations
- Designs transformation from the outset — not as an add-on
- Embraces:
 - Blended & online learning
 - AI-powered platforms
 - Data-driven decisions
 - Micro-credentials
 - Strong industry links

♦ Digital Leadership Drives the Change

- Set the Digital Vision
 Lead with clarity and model openness to innovation.
- Promote Ethical & Open Culture
 Encourage responsible, transparent use of digital tools.
- Align Strategy with Mission
 Ensure digital goals support teaching, learning, and student needs.
- Build Digital Confidence
 Upskill staff and nurture a culture of continuous learning.



Empowering Educators & Leaders — Digital Change Begins With People

Why Digital Transformation (DX) matters – The Big Picture



- Access & Equity Reaches more learners through online and hybrid options
- Student Success Supports learning journeys, boosts employability with digital skills
- Faculty Support Reduces admin workload; enables focus on teaching and mentoring
- Smarter Institutions Enhances efficiency, planning, and student services with AI

"It's not about technology alone — it's about unlocking human potential through smart use of digital tools."

From Awareness to Action – What Leaders Can Do Now

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Digital tools = access, efficiency, and opportunity —
 especially for provincial location, remote students and
 untrained faculty.

- But digital change can still begin now, and affordably.
- 5 Digital Leadership Moves for Immediate Action

Mindset Shift for Leadership:
"You don't need high-end AI or
smart campuses to start. You just
need the will to try — and

support to grow."

Key Competency	What Leaders Can Do
1. Vision & Strategy	✓ Create a Safe Space — Pilot small DX projects (e.g., one blended course)
2. Digital & Data Literacy	✓ Micro-Training & Peer Sharing — Leverage internal champions
3. Ethical & Secure Governance	✓ Celebrate Small Wins — Recognize progress with simple tools
4. Student-Centric Pedagogy	✓ Integrate into CPD — Make DX part of ongoing educator development
5. Ecosystem Collaboration	Partner Regionally — Work with DX.SEA, EDLAN, and ASEAN partners

How Can Educators Become Everyday Digital Leaders?



Start Where You Are

- O You don't need big tech or big budgets to start.
- One teacher, one tool, one idea that's enough.

Lead Through Sharing

- O Show others what works in your class big or small.
- O Inspire by doing, not by perfection.

Keep a Curious Mind

- Digital change is a journey keep exploring, experimenting, learning.
- O It's okay to "try, fail, learn, retry."

Encourage and Uplift Others

- Celebrate effort, not just results.
- Support your peers leadership is also about listening.

"Every educator can lead change — by being open, by helping others, and by trying something new.

Empowered educators empower others."





A Digital Transformation Roadmap — From Basic to Bold, One Step at a Time

- A Simplified Roadmap for University's Digital Transformation Strategy





- Digital Maturity as a journey, not a ranking or competition.
- Where does your institution stand in **Digital**Maturity?
- Some are at 'getting started', others at 'growing', few at 'advanced' — all are valid.
- Progress over perfection.
- What's Next?
 - O START!!
- Where to start??
 - Create a Core Team of Change Agents
 - Give them the mandate to test small pilots, guide oth and report back.

Every university is on its own path. What matters is that you keep moving forward."



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Moving Forward - Scale What Works, Gradually

- Expand successful digital practices into more programs:
 - O Introduce hybrid learning in a few courses
 - Automate repetitive admin (grading, scheduling, forms)
 - Pilot Al-based tools (later stage, when ready)
- Ensure feedback loops with educators and students.
- "Once it works grow it. But grow with care."

"A truly digital-first university isn't just about using technology—it's about reimagining education, empowering learners, and leading the transformation. The future belongs to institutions that innovate, adapt, and embrace change."

You Are Not Alone: Learning Together, Growing Together

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- EDLAN EUROASIA Digital Learning Network
 - A community of committed 20 universities across ASEAN and Europe
 - O Platform for **collaboration**, **sharing**, **and support** in digital transformation.
- DXSEAL Digital Learning Labs
 - Established at NUOL (Lao PDR), ITC (Cambodia), and UTM (Malaysia)
 - O Will serve as **training hubs** for:
 - Digital pedagogy
 - Content creation
 - EdTech tools
 - Open to Lao educators via **peer training and regional workshops**.
- Open Educational Resources (OER) to be launched
 - Ready-to-use content developed by DX.sea partners.
 - O Available **free**, aligned with local contexts
 - O Some contents in the Lao and Khmer languages.
 - Helps overcome "no time/no tools" barrier for starting digital teaching.





Take-Home Message
Unlearn – Relearn – Learn
"Change is not just about
technology. It's about mindset,
sharing, and growing —
together."



THANK YOU

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